Contents

Partner Institutes	V	1.7 Green Growth, Travelism, and the Pursuit of Happiness	77
Preface by Robert Greenhill, World Economic Forum	хi	by Geoffrey Lipman, Beyond Tourism, and Shaun Vorster, Ministry of Tourism, South Africa	
Executive Summary		1.8 A New Big Plan for Nature: Opportunities for Travel & Tourism	81
by Jennifer Blanke and Thea Chiesa, World Economic Forum		by Julia Marton-Lefèvre and Maria Ana Borges, International Union for Conservation of Nature (IUCN)	
		1.9 Assessing the Openness of Borders	89
Part 1: Selected Issues of T&T Competitiveness	1	by Thea Chiesa, Sean Doherty, and Margareta Drzeniek Hanouz, World Economic Forum	
1.1 The Travel & Tourism Competitiveness Index 2011: Assessing Industry Drivers in the Wake of the Crisis	3		
by Jennifer Blanke and Thea Chiesa, World Economic Forum		Part 2: Country/Economy Profiles and Data	101
1.2 Crisis Aftermath: Pathways to a More Resilient Travel & Tourism Sector	35	Presentation	
by Jürgen Ringbeck and Timm Pietsch, Booz & Company		2.1 Country/Economy Profiles How to Read the Country/Economy Profiles	103 105
1.3 Tourism Development in Advanced and Emerging Economies: What Does the Travel & Tourism Competitiveness Index Tell Us?	45	by Roberto Crotti List of Countries/Economies Country/Economy Profiles	
by John Kester and Valeria Croce, World Tourism Organization (UNWTO)		2.2 Data Tables How to Read the Data Tables	387 389
1.4 Premium Air Travel: An Important Market Segment	53	Index of Data Tables	
by Selim Ach and Brian Pearce, International Air Transport Association (IATA)		Technical Notes and Sources	487
1.5 Hospitality: Emerging from the Crisis by Alex Kyriakidis, Simon Oaten, and Jessica Jahns, Deloitte, Tourism, Hospitality & Leisure	61	About the Authors	493
		Acknowledgments	497
1.6 Investment: A Key Indicator of Competitiveness	69		

by Nancy Cockerell, World Travel & Tourism Council,

and David Goodger, Oxford Economics